

MILLIGAN
Consultants & Certified Public Accountants

Government Services

Improving accountability and performance
A new mandate for achieving results



Accountability poses an enormous challenge for all organizations that receive federal and other funds. Both grantors and recipients are under pressure to improve performance, demonstrate value for money, ensure compliance and deliver efficient services to all constituents.

A drive for optimal achievement — doing more with less — is everywhere. Despite budget and funding constraints, grant recipients are now, more than ever, expected to diligently comply with regulations and policies that govern a wide variety of grant recipient obligations.

Sound Business

Compliance ensures continued funding of critical initiatives and, when properly used, is a valued management tool that improves transparency, reinforces exemplary practices, reports what is working, identifies opportunities for improvement and promotes continual improvements in quality, efficiency and effectiveness.

Organizations that adopt compliance best practices are proven to receive more discretionary funding, have more effective programs, provide better services to their target populations and are less likely to be exposed to audit exceptions and grant pay-backs.

Compliance Challenges

While compliance has many beneficial effects, most organizations point to several common contributors leading to compliance problems:

- Staff turnover
- Inadequate resources
- Lack of understanding of roles and responsibilities of staff
- Inadequate training and education
- Inadequate management reporting and financial management systems

- Outdated or nonexistent policies and procedures
- An institutionalized perception that internal control systems are not necessary

Proactive Approach

The most proactive approach to resolving compliance problems is to avoid their occurrence. Milligan emphasizes implementing sound practices, detecting and resolving non-compliance and identifying grants management problems before auditors, federal agencies or other regulatory authorities identify them.

Milligan provides preventative grants management and financial oversight counseling through routine reviews. These services achieve early discovery of potential issues that enable us to develop creative and effort-saving solutions.

Measure, Monitor, Improve

Milligan helps organizations implement administrative policies and business processes in critical areas including: procurement; civil rights, equal opportunity and hiring practices, financial management and internal control; asset management and property control; planning and reporting requirements and economic development activities.

We have met the needs of organizations nationwide since 1985, providing monitoring, compliance assistance and management advisory services. Our work

encompasses a broad range of tasks including:

- Program development and implementation
- Financial and non-financial audits
- Guidance and best practice development
- Reporting and monitoring
- Grant compliance and financial management
- Remedial recommendations;
- Administrative law and regulatory practices interpretation
- Training.

The firm also performs close out, single audits and site monitoring services on projects where physical observations or documentation and desk audits are required.

federal, state and local requirements, along with unique program or grant obligations.

Our Team

Milligan's staff has expertise in accounting and finance; equal opportunity and diversity compliance; city, transportation, and environmental planning; engineering; and economic development.

The multi-disciplinary backgrounds of Milligan's staff brings together a broad range of skills required to successfully implement financial and non-financial oversight services. Our staff includes certified and credentialed CPAs, MBAs, Professional Engineers, American Institute of Certified Planners and Equal Opportunity and Contract Compliance professionals .

Milligan professionals have conducted oversight and reviews of capital projects that require compliance with federal, state and local statutes and regulations as well as agency guidance. For many clients, our oversight activities are guided by terms and conditions of grant agreements and the firm monitors project budgets, schedules and scope to ensure grant compliance.

How We Can Help

Milligan offers practical solutions to help meet program requirements using tested methodologies and procedures developed over two decades of delivering compliance advice and services.

Milligan helps clients assess, measure and manage operational and financial risks. We provide technical assistance in meeting regulatory responsibilities by implementing internal policies, controls and processes that monitor and minimize risk and avoid non-compliance.

The firm specializes in programs that must satisfy performance standards mandated by

How Do We Get Started

For more information on our range of services, please visit our website at www.milligancpa.com or contact: Denise Bailey — Principal, Government Consulting Services or Charles Holmes, CPA — Principal, Assurance Services at 215 496 9100.

All grant programs are different and somewhat unique in their administrative requirements, requiring expertise in various guidelines and regulatory environments to ensure that activities are properly monitored and accounted for.



The firm is committed to the highest quality standards in our compliance work: quality assurance, independence of the firm, conformance to industry standards, management controls throughout the tiers of the organization, and confidentiality of client information.

About Milligan

Milligan & Company is a full-service consulting and certified public accounting firm with offices in Philadelphia, PA; Cherry Hill, NJ; Washington, DC and Baltimore, MD.

Milligan solves the most complex financial, accounting, operational and managerial challenges for government entities, small and medium businesses, public corporations, non-profit organizations and individuals. We meet the goals of our clients in an increasingly demanding regulatory and economic environment and serve each client with the personal service, responsiveness, practical results and integrity that are the hallmarks of our reputation.

The firm handles significant engagements that involve enormous financial administration, public trust and client confidence; from providing financial management oversight for \$5+ billion in federal funds for the World Trade Center reconstruction to monitoring economic development projects throughout the State of Pennsylvania and providing advisory services to middle-market businesses.

Services

Milligan & Company offers a broad range of professional services, customized to meet the evolving needs of your organization.

- Audit & Assurance
- Tax Preparation & Advisory
- Internal Audit Services
- Business Consulting & Management Advisory
- Transportation & Capital Project Consulting
- Supplier & Workforce Diversity Consulting

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